



2014 - 2015 Brochure

Letter from the Executive Director.....	1-2
Understanding Disruptive Innovation: The Cases of Internet, Telecom, and Electricity.....	3
Thursday, September 11 th , 2014; 1:00 - 7:00 PM @ University of Colorado Law School	
Technology Transfer, University Commercialization Efforts, and Patent Strategies.....	4
Wednesday, October 22 nd , 2014; 1:00 - 5:45 PM @ University of Colorado Law School	
Getting Beyond Command-and-Control Regulation in Wireless Spectrum.....	5
Friday, November 14 th , 2014; 1:00 - 7:00 PM @ University of Colorado Law School	
When Companies Study Their Users: The Changing Face of Science, Research, and Ethics December 4, 2014 @ University of Colorado Law School	
The Future of Health Care Innovation: The Leading Frontiers of Change.....	6
Thursday, January 15 th , 2015; 2:00 - 6:45 PM @ University of Colorado Hospital, Aurora	
Digital Broadband Migration: First Principles for a Twenty First Century Innovation Policy.....	7
Sunday, February 8 th - Monday, February 9 th , 2015 @ University of Colorado Law School	
Managing the Commons/Public Domain in IP, Wireless Spectrum and Water Thursday, March 12 th , 2015 @ University of Colorado Law School	
Entrepreneurship Initiative.....	8
Entrepreneurs Unplugged: Kim Jordan, CEO and Co-Founder, New Belgium Brewing Company - August 25, 2014 Crash Course: Brian Baker, User Experience - September 17, 2014 Crash Course: Contract Automation - November 10, 2014 Entrepreneurs Unplugged: Dave Query, Chef and Owner, Big Red F Restaurant - November 18, 2014	
Flatirons Reports 2013 - 2014.....	9
Supporters.....	10



Letter from the Executive Director



The Silicon Flatirons community continues to make an enormous impact as we work together to engage students and prepare them for careers in the tech sector, support our entrepreneurial community, and be a thought leader in technology policy. Taking [a lesson from the recently departed Tony Gwynn](#) (one of the all time baseball greats), we remain committed to continue learning and growing, trying new experiments to see how we can even further elevate our game. This approach, as described in [my graduation speech](#) to the Class of 2014, emphasizes a “growth mindset.”

In terms of our growth, we are most fortunate to welcome a new professor to our core Silicon Flatirons team. Starting this fall, Professor Kristelia Garcia joins us, bringing a range of experience and expertise developed over a decade in private practice working for both elite law firms and in the music industry. For the past few years, she has published a number of important law review articles focused on music licensing and copyright law. At Silicon Flatirons, Kristelia will bring much appreciated energy and expertise to our intellectual property efforts, heading up an expanded content initiative that builds on some of our past efforts in this area.

With respect to **engaging and preparing students**, we continue to develop a range of programs that build on our strong community relationships and address the range of competencies that students need to be successful. This summer, we once again had 20 Colorado graduate students—in Law and from technical backgrounds—working as summer interns in Washington, DC. For all of our friends and family who have helped make this program a success, starting with Senior Fellows Bryan Tramont and Gene Kimmelman, we deeply appreciate your leadership. This summer, we doubled down on this model, developing an innovative [Technology Lawyer Accelerator](#) program that provides students with four weeks of training (a bootcamp) before placements at technology companies. This program, led by Senior Fellow Bill Mooz, recently received the first ever grant provided by the Access Group. In a related initiative that elevates our students’ in-house expertise, we have developed the [Colorado Counsel Intensive Institute](#), which is open both to our students and in-house professionals seeking to raise their game.

Our effort to **engage with and support the entrepreneurial community** fits very well with our support for our students. We continue to be participant-observers in the innovation scene, at once studying conditions where innovations occur - as we did in our recent [Boundary Jumping](#) report - as well as helping architect structures to build the innovation scene at CU-Boulder. The [New Venture Challenge](#) (NVC), for example, represents an exemplary model of [project-based learning](#) and is yielding exciting results. In a first, the co-winner of the 2014 NVC was accepted into [this year’s TechStars class of companies](#). And in a reminder of the impact of the NVC, consider that Taber Ward, Class of 2012 from Colorado Law, used the NVC to hone her social enterprise mission, [the Mountain Flower Goat Dairy](#), which is now operational. As always, our Crash Course series and Entrepreneurs Unplugged series provide valuable programming to the community. Leading such efforts, Brad Bernthal continues to have a huge impact on our community and students.

With respect to our support of our entrepreneurial community, two central efforts are **Startup Colorado** and the **Blackstone Entrepreneurs’ Network for Colorado**. Startup Colorado, now finishing its third year, connects entrepreneurs from around the front range and sponsors programs to support emerging entrepreneurs, such as [Startup Summer](#). The [Blackstone Entrepreneurs’ Network](#), or BEN, provides support for the scale-up of promising “gazelles,” connecting them to a network of seasoned entrepreneurs. We launched BEN, which is a Silicon Flatirons initiative, in April with [this video](#) and [this story](#).

With respect to **technology policy leadership**, we are proud to continue to explore how the digital broadband migration is transforming business models and creating new challenges and opportunities for policymakers. Our privacy initiative, which continues to stay ahead of the issues raised by big data and storing users’ information in the cloud, is led by Professor Paul Ohm, who continues to spot and address front page issues well before they land on the front page. In one such case, our December 4th conference on “When Companies Study Their Users: The Changing Face of Science, Research, and Ethics” will take up the very timely issue of how companies can ethically manage internal research efforts around consumer behavior advancing the public debate that has erupted over research being conducted by Facebook, OK Cupid, Target, and others. Our spectrum initiative, led by Pierre de Vries, has continued

Silicon Flatirons



A Center for Law, Technology, and Entrepreneurship at the University of Colorado

to develop and inspire thoughtful spectrum policy proposals, including the harm claim threshold proposal (developed in [this Hamilton Project paper](#)), the [FCC's Technical Advisory Council recommendation](#) on the best use of multi-stakeholder bodies, and ongoing work around [adjudication of spectrum disputes](#). Many of these issues will be explored at our November 14th conference on [Getting Beyond Command-and-Control Regulation in Wireless Spectrum](#). And our flagship conference, which last year featured [FCC Tom Wheeler's first speech on network neutrality](#), continues to host discussions on network neutrality and a range of pressing policy issues. For my own effort to distill that topic down to a few minutes, you can hear [my interview on Colorado Matters here](#).

For the Law School and CU as a whole, Silicon Flatirons' deep connection to entrepreneurship and innovation is a powerful asset. [Colorado Law's first-ever annual report](#) reflects our awareness we must continue to grow and innovate. Silicon Flatirons, with support from the Kauffman Foundation, has advanced the discourse on law school innovation, holding a very thought-provoking conference on the topic, with [George Kembel's tour de force keynote](#) worth a watch. For CU as a whole, the challenge is to prepare all students for a world where we are all entrepreneurs now, whether developing a community goat farm or a high-tech startup. On that challenge, [our earlier report on the entrepreneurial university](#) remains relevant and a source of guidance.

In short, the Silicon Flatirons community continues to enable our policy leadership, support our students, and be enthusiastic about support for entrepreneurship. For those of you interested in being more involved, whether as a mentor for any number of our students, hiring interns, being a financial sponsor, or finding new partnerships, we welcome your interest and Anna Noschese, our Program Director, is tremendous about making such connections work. She can be reached at anna.noschese@colorado.edu and please feel free to reach out to me directly at phil.weiser@colorado.edu with any thoughts and suggestions.

Cheers,

Phil



Understanding Disruptive Innovation: The Cases of Internet, Telecom, and Electricity

Thursday, September 11th, 2014; 1:00 - 7:00 PM

@ University of Colorado Law School ~ CLE: Credit Applied For

Over the last thirty years, technological change has accelerated at an increasing rate, threatening established business models and upending whole sectors of the economy. In the case of telecommunications, the rise of wireless services and Voice over Internet Protocol, for example, have transformed what was once a monopoly service. More generally, Internet services have regularly developed in a “disruptive” fashion, undermining existing business models. And in today’s electric power sector, many analysts and commentators point to the rise of distributed energy resources such as rooftop solar, demand response, and storage, as a disruptive threat to prevailing regulatory and business models.

This conference will evaluate the increasing speed of disruptive innovation and its limits in these three sectors. In the telecommunications context, for example, there is still only limited competition in the last mile—notably, where broadband services to consumers and businesses do not face robust competition. And in electric power, questions remain whether the type of disruptive innovation seen in telecom—for example, the rise of wireless services—provides a useful analogy for understanding the changes currently taking place in that sector. By viewing these issues in comparative context, this conference seeks to shed light on the nature and limits of technological change in these three sectors, the role and potential limits of disruptive innovation, and the appropriate response for policy and regulation.

AGENDA

Welcome and Introduction 1:00pm - 1:15pm

William Boyd, Associate Professor of Law, University of Colorado

Phil Weiser, Dean, University of Colorado Law School;

Executive Director, Silicon Flatirons Center

Electric Power 1:15pm - 2:15pm

Susan Ackerman, Chair, Oregon Public Utility Commission

John Caldwell, Director of Economics, Edison Electric Institute

Virginia Lacy, Manager (Electricity), Rocky Mountain Institute

Yoav Lurie, Founder and Chief Executive Officer, Simple Energy

Adrian Tuck, Chief Executive Officer, Tendril

Moderator - **William Boyd**, Associate Professor of Law, University of Colorado

Break 2:15pm - 2:30pm

Telecommunications 2:30pm - 3:30pm

Dan Caruso, Co-Founder, Chairman and Chief Executive Officer, Zayo Group

James Feger, Vice President - Network Strategy & Development, CenturyLink

Angie Kronenberg, Chief Advocate and General Counsel, Comptel

Harold Teets, Senior Vice President - Information and Network Technologies, tw telecom

Moderator - **Phil Weiser**, Dean, University of Colorado Law School;

Executive Director, Silicon Flatirons Center

Break 3:30pm - 3:45pm

Internet Services 3:45pm - 4:45pm

Dan'l Lewin, Corporate Vice President, Technology and Civic Engagement, Microsoft

Ryan McIntyre, Managing Director, Foundry Group

Sarah Schupp, University Parent

Moderator - **Harry Surden**, Associate Professor of Law, University of Colorado

Break 4:45pm - 5:00pm

Closing Panel: The Investment Perspective 5:00pm - 6:00pm

James Linfield, Partner, Cooley LLP

William Perry, Venture Advisor, Infield Capital and Vision Ridge Partners

John Siegel, Partner, Columbia Capital

John Wallington, Co-Founder and Managing Partner, UPC Capital Ventures, LLC

Moderator - **Brad Bernthal**, Associate Professor of Law, University of Colorado;

Entrepreneurship Initiative Director, Silicon Flatirons Center

Reception 6:00pm - 7:00pm



Technology Transfer, University Commercialization Efforts, and Patent Strategies

Wednesday, October 22nd, 2014; 1:00 - 5:45 PM

@ University of Colorado Law School ~ CLE: Credit Applied For

The traditional model of university technology transfer operations focused principally (and sometimes solely) around the identification, protection, and licensing of intellectual property rights (IPRs). This model, motivated by a desire to increase licensing fees, sometimes created tensions between faculty members and university licensing operations. It also led universities to pursue strategies designed to maximize royalties, including ones often identified with so-called “patent trolls”.

This conference will take a look at university licensing practices and evaluate alternative strategies that universities can pursue. Most notably, in an era increasingly focused on “open innovation,” there is an opportunity to re-think how university licensing entities operate. From the monetization perspective, it bears inquiry whether and how research efforts can lead to results oriented around greater levels of collaboration with outside parties and open innovation.

From the institutional perspective, this conference will also investigate how tech transfer can best be woven into faculty research. What models of technology transfer can best build up the trust and engagement of faculty, staff, and students—as well integrate with the communities. In discussing this point, we will also examine both the legacy strategies used around IPRs as well as possible alternative ones.

AGENDA

Welcome and Introduction 1:00pm - 1:15pm

Phil Weiser, *Dean*, University of Colorado Law School;
Executive Director, Silicon Flatirons Center

Technology Transfer and Models of Innovation

1:15pm - 2:15pm

Larry Gold, *Chairman and Founder*, SomaLogic

Brad Hattenback, *Of Counsel*, Dorsey & Whitney LLP

Monisha Merchant, *Sen. Advisor for Business Affairs*, Office of Sen. Michael Bennet

Amanda Stratton, *Co-Founder*, Hacker Studios

Moderator - **Brad Bernthal**, *Associate Professor of Law*, University of Colorado;

Entrepreneurship Initiative Director, Silicon Flatirons Center

Break 2:15pm - 2:30pm

The Institutional Design Challenge and Models of Tech Transfer 2:30pm - 3:30pm

Julie Lenzer Kirk (*Invited*), *Director, Office of Innovation and Entrepreneurship*,
U.S. Department of Commerce

Timothy Scull, *Partner*, Merchant & Gould P.C.

Russ Slifer, *Director*, USPTO Rocky Mountain Region Office

Steve VanNurden, *President and CEO*, Fitzsimons Redevelopment Authority

Moderator - **Phil Weiser**, *Dean*, University of Colorado Law School;

Executive Director, Silicon Flatirons Center

Break 3:30pm - 3:45pm

University Tech Transfer Operations and Patent Strategies 3:45pm - 4:45pm

Thomas R. Cech, *Distinguished Professor of Chemistry and Biochemistry*, University
of Colorado; *Director*, University of Colorado Biofrontiers Institute; *Investigator*,
Howard Hughes Medical Institute; *Principal Investigator*, Cech Lab

James Hudson, *Co-Chairman of the Board of Directors*,
HudsonAlpha Institute for Biotechnology

Kate Tallman, *Interim Assoc. VP*, University of Colorado Tech Transfer Office

Lee Zieroth, *Senior Vice President and General Counsel*, CableLabs

Moderator - **David St. John-Larkin**, *Senior Counsel*, Perkins Coie

Reception 4:45pm - 5:45pm



Getting Beyond Command-and-Control Regulation in Wireless Spectrum

Friday, November 14th, 2014; 1:00 - 7:00 PM

@ University of Colorado Law School ~ CLE: Credit Applied For

Introduction

There is consensus in the spectrum policy community that the economic and social potential of spectrum can best be realized by moving away from traditional command and control spectrum management and give more decision making power to wireless system operators. With the advent of flexible, tradable, exclusive licenses and modern unlicensed allocations, users can then decide what technology to use, and what services to deploy.

However, the intense sibling rivalry between flexible exclusive licensing and unlicensed has obscured the fact that this transition has only just begun: most frequencies are still managed under a command and control regime. Further decentralization of spectrum management and delegation of powers will lead to more intensive and productive use of radio technology in many (though not necessarily all) cases, leading to new and cheaper services that will benefit consumers, companies and the economy at large.

This conference will assess progress in the migration away from command and control regulation, and explore various ways to accelerate the decentralization and delegation of regulation. While it starts with the hypothesis that decentralization and delegation is desirable, this is an assumption whose validity and scope will be tested during the discussion.

Topics

The powers that the FCC has delegated to operators in the new flexible exclusive licensing and unlicensed regimes are quite limited. For example, with a few exceptions parties cannot change the operating parameters of their services like maximum transmit power beyond the narrow confines of the rules, even if this would be mutually beneficial; and parties cannot take enforcement action against each other directly, but have to go through the severely resource-constrained FCC Enforcement Bureau. All federal radio operation is managed in a command-and-control manner: even though the NTIA effectively delegates many powers to allocate, assign and manage federal government spectrum to the Interdepartment Radio Advisory Committee (IRAC), departments and agencies don't have the ability to negotiate deals with private parties.

The conference will tackle two broad areas, each explored in a panel discussion, where decentralization and delegation may be useful:

- Bottom-up coordination strategies
- Enforcement and Adjudication

AGENDA

Welcome and Introduction 1:00pm - 1:30pm

Pierre de Vries, *Spectrum Initiative Co-Director, Senior Adjunct Fellow*,
Silicon Flatirons Center

Phil Weiser, *Dean*, University of Colorado Law School;
Executive Director, Silicon Flatirons Center

Opening Keynote 1:30pm - 2:00pm

Meredith Baker, *President and CEO*, CTIA-The Wireless Association

Panel One: Bottom-Up Coordination Strategies

2:00pm - 3:30pm

Mark Gibson, *Senior Director, Business Development*, Comsearch

Paul Margie, *Partner*, Wiltshire & Grannis LLP

Milo Medin, *Head of Google Fiber*, Google Inc.

Steve Sharkey, *Director, Chief Engineering and Technology Policy*,
Government Affairs, T-Mobile USA

Nancy Victory, *Partner*, Wiley Rein LLP

Moderator - **Pierre de Vries**, *Spectrum Initiative Co-Director, Senior Adjunct Fellow*,
Silicon Flatirons Center

Break 3:30pm - 4:00pm

Panel Two: Enforcement and Adjudication of Spectrum Rights 4:00pm - 5:30pm

Raymond Gifford, *Partner*, Wilkinson Barker Knauer, LLP;

Senior Adjunct Fellow, Silicon Flatirons Center; *Former Chairman*, Colorado PUC

Dale Hatfield, *Spectrum Initiative Co-Director, Senior Fellow*, Silicon Flatirons Center;
Adjunct Professor, University of Colorado

Matt Larsen, Vistabeam

Travis LeBlanc, *Acting Chief*, Bureau of Enforcement,
Federal Communications Commission

Douglas Sicker, *Department Head and Professor, Engineering and Public Policy*,
Carnegie Mellon University

Moderator - **Phil Weiser**, *Dean*, University of Colorado Law School;
Executive Director, Silicon Flatirons Center

Closing Dialog 5:30pm - 6:15pm

Mignon Clyburn, *Commissioner*, Federal Communications Commission

Moderator - **Bryan Tramont**, *Managing Partner*, Wilkinson Barker Knauer, LLP
Senior Adjunct Fellow, Silicon Flatirons Center

Reception 6:15pm - 7:00pm



The Future of Health Care Innovation: The Leading Frontiers of Change

Thursday, January 15th, 2015; 2:00 - 6:45 PM

@ University of Colorado Hospital, Aurora ~ CLE: Credit Applied For

The US healthcare experience may well be more complicated and intimidating than any other industry—often made inaccessible by providers and experts who do not seek to make it a pleasant experience for consumers. Health care innovation promises to address this failing, along with addressing the triple challenge of improving access to health care, raising the quality of health care outcomes, and lowering health care costs. The promise of making such changes is real, but the path to doing so will be challenging. At this second annual Health Care Innovation conference, we will discuss how technological changes and innovation can: (1) address health care accessibility through tele-health solutions; (2) enable better health care for individuals by using technology and making the health care system easier to use; and (3) raise the quality and effectiveness of health care through data analytics.

The health care system faces the formidable challenge of bringing access to under-served populations. In particular, many consumers do not benefit from regular health care, often because they are uninsured, under-insured, or are not close to health care providers. In terms of making health care more accessible, tele-health solutions—increasingly supported by policymakers and private payers—promise to offer services to a range of citizens who don't live near major health care centers. The first panel will investigate the progress of and opportunities for such solutions, which are just starting to take root.

A second challenge facing our health care system is that consumers often do not understand or take ownership of their health care decisions. A number of technological changes, and new models of health care services, are starting to change that situation. For starters, consumers are now using apps like iTriage that provide guidance on how to address medical conditions, emerging bio-informatics breakthroughs, and technologies that measure health and well-being like the FitBit or other wearable sensors. Moreover, a number of providers are developing new models of delivering health care such as “concierge-type services” or accountable care organizations that are committed to delivering integrated care. In all events, these changes, which will be discussed in the second panel, promise to make it easier for consumers to understand and address their health care needs.

The IT revolution and the big data revolution is only slowly coming to health care. Even as accountable care organizations, personalized health care records, and applications like FitBit capture more data than ever about individual health care decisions, the concept of health care data analytics remains in its infancy and has yet to contribute to lowering the costs of health care and improving its quality. In the third panel, we will address this very question, evaluating the opportunities and challenges facing data analytics in health care.

AGENDA

Welcome 2:00pm - 2:15pm

Phil Weiser, *Dean*, University of Colorado Law School;
Executive Director, Silicon Flatirons Center

Making Health Care More Accessible and The Promise of Tele-Health 2:15pm - 3:15pm

Ed Bostick, *Executive Director*, Colorado Telehealth Network
Kate Kiefert, *Healthcare Information Technology Coordinator*, State of Colorado
Naresh Mandava, MD, *Professor and Chair*, Department of Ophthalmology,
University of Colorado
Thomas Matthew, MD, *Surgeon*, University of Colorado Health Cardiovascular and
Thoracic Surgery
Moderator - Dayna Matthew, *Professor of Law*, University of Colorado

Break 3:15pm - 3:30pm

Enabling Better Healthcare for Individuals Using Technology and Making Health Care Easier to Use 3:30pm - 4:30pm

Christopher Chen, MD (*Invited*), *Founder*, Chen Medical
Ezekiel Emanuel, *Vice Provost for Global Initiatives*, *Professor and Chair of the*
Department of Medical Ethics and Health Policy, University of Pennsylvania
Peter Hudson, MD, *Co-Founder and Chief Executive Officer*, iTriage

Michelle Lucero, *Chief Administrative Officer and General Counsel*,
Children's Hospital of Colorado

Louise Pentland, *Executive Vice President and Chief Legal Officer*, Nokia Corporation
Moderator - Phil Weiser, *Dean*, University of Colorado Law School;
Executive Director, Silicon Flatirons Center

Break 4:30pm - 4:45pm

The Data and Information Revolution Meets Health Care: EHRs, PHRs, and Data Analytics 4:45pm - 5:45pm

Aneesh Chopra, *Former United States Chief Technology Officer*,
Office of Science and Technology Policy, The White House
Mel Gates, *Associate*, Squire Patton Boggs
Bob Kocher, *Partner*, Venrock
Donna Lynne, *Executive Vice President*, Kaiser Foundation Health Plan, Inc.;
President, Kaiser Foundation Health Plan of Colorado
Moderator - Bruce Johnson, *Shareholder*, Polsinelli

Reception 5:45pm - 6:45pm



Digital Broadband Migration: First Principles for a Twenty First Century Innovation Policy

Sunday, February 8th - Monday, February 9th, 2015

@ University of Colorado Law School ~ CLE: Credit Applied For

The conditions that produced the late twentieth century and early twenty first century boom around the Internet and information technology remain a matter of some debate. The platform technologies related to computing and networking owe their roots to investments by government supported and private sector-supported research and development from organizations like DARPA, Bell Labs, and Xerox PARC. In a world where “M&A is the new R&D,” it remains to be seen how the innovation model of the future will evolve.

The role of established firms vis a vis new upstarts in driving technological progress remains a topic of ongoing conversation, often focusing on Joseph Schumpeter’s theory of creative destruction and Clayton Christensen’s portrait of disruptive innovation. The implications of such theories for regulatory policy and intellectual property protection in spurring (or hindering) innovation continue to be developed. In practice, for example, policymakers must determine whether law and regulation should provide clearer up-front guidance through rules or more after-the-fact flexibility through standards.

In this 15th anniversary year of Silicon Flatirons, we will address the first principles for innovation policy, evaluating a set of important policy questions. These questions will include: (1) What are the Sources of Innovation? (2) What are the Preconditions for a Vibrant Innovation Ecosystem? (3) What is the Role of Interoperation and Interconnection in Network Industries? (4) What is the Role of Competition Policy With Respect to Innovation? and (5) What Does a Jurisprudence of Innovation Look Like (e.g., what institutional approaches and legal regimes are most effective)? To address these questions, we will bring together of policymakers, academics, industry executives, entrepreneurs, and civil society leaders.



Entrepreneurship Initiative

BEN Colorado

The Blackstone Foundation in spring 2014 announced a grant award of \$3 million to set up the Blackstone Entrepreneurs Network in Colorado. Silicon Flatirons is pleased to have the exceptional opportunity to host BEN Colorado. Under the direction of Executive Director JB Holsten, BEN Colorado fosters cross-industry relationships that strengthen important connections and, as a result, aims to create a more resilient economy over the long term. BEN Colorado also supports Colorado's elite emerging companies - known as gazelles -- across industry sectors as they experience growing pains and continue their growth trajectories in the Front Range.

Startup Colorado

Startup Colorado is a regional initiative to increase the breadth and depth of the entrepreneurial ecosystem across Colorado's Front Range. From Fort Collins to Boulder, from Denver to Colorado Springs, our mission is to multiply connections among entrepreneurs and mentors, improve access to entrepreneurial education, and build a more vibrant entrepreneurial community. Startup Colorado's various programs will deepen the communal backdrop out of which new companies emerge. Vibrant new company creation, by extension, improves the broader economic base of Colorado.

New Technology Meetups

The New Technology Meet-Ups regularly attract 200-250 people to the Law School's Wittmyer Courtroom. Events occur the first Tuesday of every month. During meetings, emerging businesses lead show-and-tell demonstrations of their new technology. The Boulder Denver New Technology Meet-up Group is now over 10,000 members and counting.

Entrepreneurs Unplugged

Our Entrepreneurs Unplugged series features food, drink and - most importantly - an experienced entrepreneur who shares his/her start-up experiences. EU is a meeting place that provides faculty, students and community members the opportunity to learn about entrepreneurship through the experiences of a successful entrepreneur. Fall Unplugged Events:

- **August 25, 2014: Kim Jordan**, *Chief Executive Officer and Co-Founder*, New Belgium Brewing Company
- **November 18, 2014: Dave Query**, *Chef and Owner*, Big Red F Restaurant Group

Roundtable Series on Entrepreneurship, Innovation, and Public Policy

The Roundtable series gathers business leaders, attorneys and academicians to discuss topics of pertinent interest and furthers Silicon Flatirons' goal of elevating the debate around entrepreneurship, innovation, and public policy issues.

Crash Course Series

The Crash Course series provides focused lectures and panels for the outside community, students and faculty. The Crash Courses directly address the business and legal issues that confront an entrepreneur in launching a new venture. Fall Crash Course Events:

- **September 17, 2014: Brian Baker, UX**
- **November 10, 2014: Contract Automation**

CU New Venture Challenge

The CU NVC is the campus' "entrepreneurial launch pad" comprised of workshops, team building events, mentorship, a pitch day and championship finals. The 2014-15 year will be year seven for the NVC, which will provide over \$20,000 in prizes. Techstars Boulder recently selected its first NVC alum, Varsity, for participation in one of the world's leading accelerators. SFC co-leads the NVC in conjunction with several academic centers and departments across campus including: the Deming Center for Entrepreneurship, the College of Engineering and Applied Science, ATLAS, BioFrontiers, the Center for Music Entrepreneurship, the Interdisciplinary Telecom Program, and the Technology Transfer Office.

Entrepreneurial Law Clinic

The ELC at the University of Colorado Law School provides free transactional legal services regarding the formation and development of startup companies for area entrepreneurs.

Entrepreneurial Law Certificate

The Entrepreneurial Law Certificate coordinates Colorado Law's strengths and business-law related assets in the areas of entrepreneurial and technology law. It is awarded to law students who complete coursework reflecting a concentrated study of issues typically faced by transaction-side lawyers. The Entrepreneurial Law Certificate provides curricular guidance to students and promotes a comprehensive doctrinal foundation upon which transactional expertise can be built. Notably, the Entrepreneurial Law Certificate signals to prospective employers that a student who completes the program possesses a skill set with applicability across issues of transactional law.

LLM in Entrepreneurial Law

Colorado Law's LLM in Entrepreneurial Law is one of only two LLM programs of its kind nationwide. The LLM program provides the breadth and depth of expertise needed to expand an attorney's practice to serve emerging companies as both outside and in-house counsel.



Flatirons Reports 2013-2014

HOW ACADEMIC INSTITUTIONS CAN ADVANCE HEALTH CARE INNOVATIONS

AUTHORS: PHIL WEISER AND AMY ELLIS

DATE PUBLISHED: DECEMBER 2013

The basic premise for an informal, October 16th 2013 roundtable discussion organized by the Silicon Flatirons Center for Law, Technology, and Entrepreneurship was that there is a role for universities to envision, test, and evaluate different strategies for transforming our health care system. To begin, Colorado Law Dean Phil Weiser, who moderated the discussion, asked a diverse group of physicians, lawyers, academics, and entrepreneurs,¹ “if the University of Colorado received \$100 million to support the cause of facilitating health care transformation, what should we do to advance that goal?” In response, participants offered both concrete ideas and general concepts to promote collaboration across different silos, engagement with our communities, investments in technology, and a mindset around empowering consumers.

BOUNDARY JUMPING: UNDERSTANDING THE VALUE OF MODEST ANARCHY IN ENTREPRENEURIAL NETWORKS

RAPPORTEUR: MYSTERY MURPHY

DATE PUBLISHED: JANUARY 2014

On November 15, 2013, the Silicon Flatirons Center convened a roundtable (the “Roundtable”) featuring entrepreneurial leaders from a diverse range of industries. The Roundtable analyzed how boundary jumping works and, additionally, where it already occurs among startups in the Front Range. Roundtable participants discussed their own experiences with boundary jumping and opined on structures and skills that facilitate increased opportunities for innovation. As this report details, boundary jumping occurs where the “modest anarchy” of Boulder’s Pearl Street facilitates interactions between entrepreneurs, where serendipitous conversations between different companies arise as designed by the architects of Denver’s Galvanize, and where digital messages in a bottle are broadcast as “problems” for unknown others to solve via the Internet.

NEW TIMES, NEW METHODS: UPGRADING SPECTRUM ENFORCEMENT

RAPPORTEUR: LAURA LITTMAN AND BRAD REVARE

DATE PUBLISHED: FEBRUARY 2014

On November 14, 2013, the Silicon Flatirons Center convened a group of about two-dozen spectrum experts with a wide variety of backgrounds and expertise (list of participants in Appendix A). This group considered the threats and potential solutions for improved spectrum enforcement and developed associated findings and framed recommendations for the Federal Communications Commission (FCC), the National Telecommunications and Information Administration (NTIA), the White House, Congress, and other policymaking groups.

THE NEW NORMAL AND THE CHALLENGE FOR LEGAL EDUCATION

RAPPORTEUR: DAVID BENNETT

DATE PUBLISHED: APRIL 2014

On Tuesday, October 8, 2013, Silicon Flatirons convened a Roundtable of leaders from the legal, academic, and corporate communities to discuss the New Normal for legal education. The concept of a “New Normal” reflects the view that the changes now taking place are structural, not cyclical. The New Normal, in other words, is a state of affairs driven by globalization, technological change, and the pressure to do more for less. Reflecting the consensus that these structural changes have altered legal education, Roundtable participants called on law schools to provide their students with a strong value proposition and to adapt to today’s realities.



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Telecommunications Association
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Merchant & Gould, P.C.
Motion Picture Association of

America (MPAA)
Nancy Pierce
Qualcomm
Sheridan Ross P.C.
Starz
T-Mobile US, Inc.
The Walt Disney Company
Time Warner Inc
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Wilmer Cutler Pickering Hale and
Dorr LLP
tw telecom inc.

Patrons

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