# So you want to be an Angel?

Jeff Clavier
Managing Partner, SoftTech VC



### **Brief Intro**

- Jeff Clavier (@jeff)
  - French
  - C/C++ & Distributed
     Computing Hacking
  - Financial Services startup in 1989
  - "Traditional" VC in the Valley since 2000
  - Web 2.0 Investing
    - Angel since '04
    - Super Angel since '07

- SoftTech VC (@softtechvc)
  - 8 years old
  - 3 funds ('04, '07, '11)
  - 126 investments
  - 22 exits
  - 60+ follow-on rounds
    - > \$850M raised
  - Deploying Fund III
    - \$55M
    - 27 investments to date
    - 60+ deals in 3 years



## A few SoftTech exits

#### SoftTech VC I

## Dec 05 TRUVEO" Acquired by

Aug 07



kaboodle

Acquired by

**HEARST** corporation

Aug 07









### SoftTech VC II









Oct 11



Acquired by



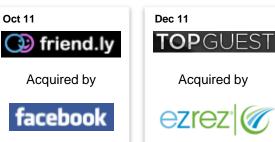




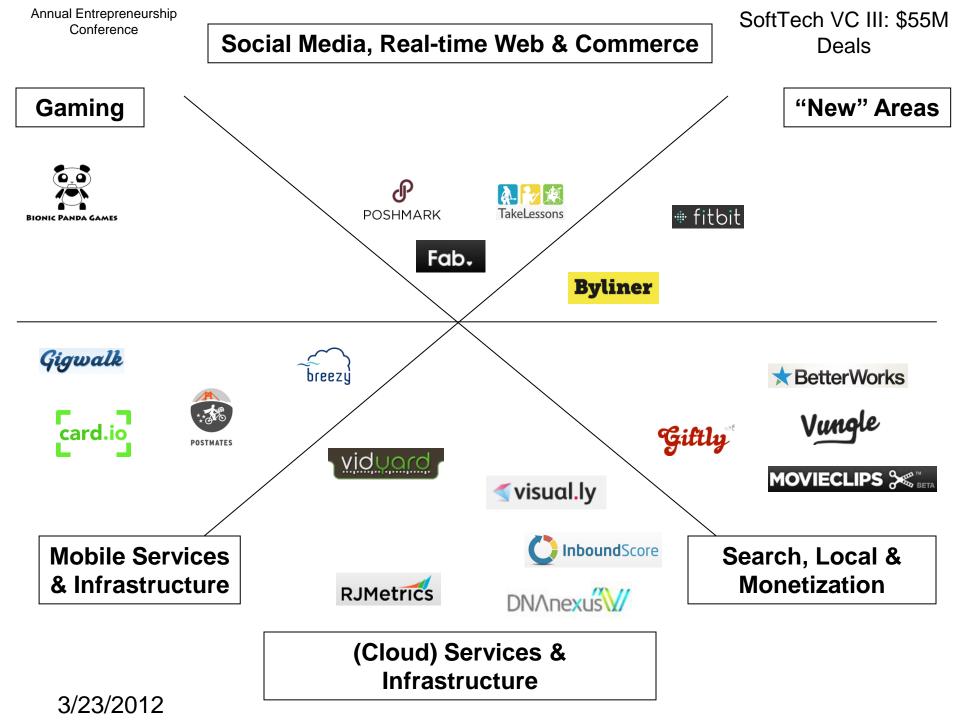
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**Tbabycenter** 









# So you want to be an Angel?

Really?



# Being an Angel

Initial Considerations

Dealflow Sourcing, Filtering, Closing

Portfolio Management

VC Round/Exit



Should you do it?

Where to learn?

What to allocate?

Portfolio Construction

- Rule: You must be an accredited investor
- You don't do it to make money.
- You don't do it because it's cool.
- Because supporting innovation and entrepreneurs is a passion of yours

Should you do it?

Conferences like this

Where to learn?

Experienced angels

What to allocate?

- Consider joining local angel groups
- Portfolio Construction
- Reading blogs, tips, books
  - "Do More Faster"



- Should you do it?
- Where to learn?

What to allocate?

Portfolio Construction

- Figure out an amount you'll set aside
  - Typical: \$100K+ to \$1M
- Put it in a separate account
- Act as if that money had evaporated, expect it may never come back
  - It's like Vegas baby, in the worst case, it won't!



- Should you do it?
- Where to learn?

What to allocate?

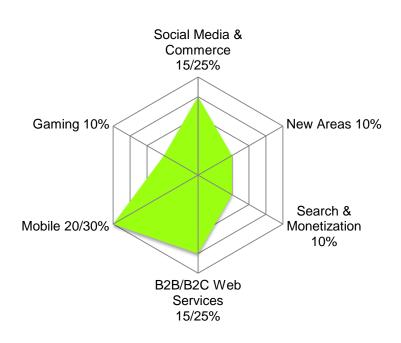
Portfolio Construction

- Divide your "budget" in "slots" of \$10K to \$25K
- Invest over 3 years
  - Don't rush!
- Diversify risk
- Don't love it? Don't do it
- Figure out: sectors, types of startups, locations, profile

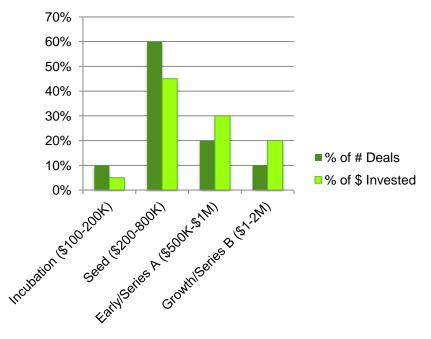


### That's how we do it too

### **Sector Repartition**



## Deals/Dollars per Stage (Initial investment)





# Being an Angel

Initial Considerations

Dealflow Sourcing, Filtering, Closing

Portfolio Management

Raising the next round, Exiting



# How do you attract good deals?

- The Value Added Way
  - Define your value add
  - Hang out, network, meet entrepreneurs
  - Listen, give feedback
  - Offer to help, hustle
  - Develop your reputation
  - Personal Brand is the key, Social Media is the marketing channel
  - Build your track record

- The Other Way
  - Align with experienced investors
    - If you can, find a mentor
  - Offer to shadow their investments
  - Listen, Learn,
     Complement
  - Really tough in the Valley and NY



# How do you filter deals?

- Mileage will vary with these suggestions
- Remember that I passed on











# How do you filter deals?

- Apply your investment thesis as absolute filter
  - Sector, Location,...
- How we summarize our criteria?

A smart-ass team, building a kick ass product in a big ass market

 Referred to as the "3asses rule"

- Ex. in Web 2.0:
  - Team = Distribution,Design, Development
- Ask Domain Experts
- Answer Yes to:
  - Do you like founders?
  - Are you passionate about the product?
  - Love this deal?
    - Warning: at the beginning, you'll love every deals

# Deal Terms/Closing

- Contract between the startup and investors
- Two main structures:
  - Equity: you buy shares at an agreed price
  - Convertible debt:
     eventually into equity
- Valuation? Key Terms?
  - Go standard
  - seriesseed.com

- Lead investor will
  - Negotiate terms/price, allocations
  - (Hopefully) do the due diligence heavy lifting
  - Work with lawyers to finalize deal docs
  - Coordinate the closing
  - Commit resources to support the company, join the board (maybe)



# Portfolio Management

- The art of getting information and helping without interfering
  - It is not your company, it's theirs
- Establish upfront data reporting (if any), areas of support, rules of engagement
  - A monthly email from the CEO, spelling out progress, challenges and specific asks helps a lot
- Getting worried? Compare notes with the lead and your co-investors

Soft**Tech VC** 

## **Key Inflection Points**

### **VC** Round

- Takes place 12/18 months after angel funding
- Entrepreneurs need pitch feedback and VC intros
- STFA if you have not raised money yourself
- Intros need to be tightly coordinated, back channels too
- Fund raising is lead's job

### **Exit**

- "Good things happen to good companies"
- As angels, you are here to "enjoy the VC ride"
  - Can take a long, long time
- You can chose to sell at the end of the journey, or interim buyout opportunities
- As angels, any positive exit is a good exit



# Good luck, and thank you!

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