This past year was marked by a number of transitions and continuing growth for the program. The election of Barack Obama led both Phil Weiser and I to take roles in the Presidential Transition Team (Phil overseeing the FTC transition and I working on the FCC Transition Team). For Phil, this stint presaged a temporary move to Washington, D.C. to re-join the Justice Department as a Deputy Assistant Attorney General for Antitrust. For me, Phil’s leave of absence brought me back to CU, taking over as Executive Director at Silicon Flatirons.

The Silicon Flatirons Center (SFC) began 2009 with a focus on an issue near and dear to my heart: the reform of how the FCC operates. The conference held in Washington in January was well attended, covered by C-SPAN, and helped to spearhead a focus on an issue taken up by FCC Chairman Julius Genachowski. Following on the heels of that conference, SFC had an event focused on Antitrust Law for the New Administration and our flagship conference focused on The Digital Broadband Migration: Imagining the Internet’s Future. In both events, a number of thoughtful leaders from government, academia, and industry wrestled with issues now being addressed in Washington, D.C.

The announcement in April that Phil Weiser would be moving on to a position in Washington and that I would be filling in for him during his leave of absence was a move made with great ambivalence all around. The Silicon Flatirons community was sorry to see Phil go while welcoming the Obama administration’s choice of a thoughtful scholar as public servant, I shared those sentiments and had not planned on postponing my retirement for an offer I could not refuse, and I know that Phil viewed going to Washington as both an opportunity and a challenge. All of these feelings were well expressed at the Passing of the Baton ceremony we held in June. With tremendous support, Silicon Flatirons has continued to grow and we are even taking on new frontiers.

The growth of Silicon Flatirons reflects both the energy and impetus of our three principal initiatives—telecommunications policy, information and intellectual property policy, and entrepreneurship. Our fall events focused on Telecommunications Regulation in Comparative Perspective and The Rise of Broadband Video and the Future of Digital Media. The latter included a keynote address by FCC Commissioner Meredith Attwell-Baker. Paul Ohm and Brad Bernthal have both continued to build up our programming in a most impressive fashion. This year, for example, Paul held two notable events, Evaluating Software Patents and Reforming Internet Privacy Law. And last spring, Brad kicked off the first ever Entrepreneurship Week at CU and the first annual Mile High Tech Entrepreneurship Conference and he will be repeating this feat this spring. To support Paul and Brad respectively, we engaged two great resident fellows over the last year, Paul Shoning, a recent grad who focused mostly on entrepreneurship, and Wendy Seltzer, who is focused principally on intellectual property matters. Finally, and very significantly, Anna Noschese continues to anchor all of our work as our Program Director and has brought on a Program Administrator, Jamie Stewart, who is the newest member of the Silicon Flatirons family.

In terms of our Adjunct Fellows, I am personally very gratified by all of their contributions to our important work. Ray Gifford has taken on numerous roles at SFC, spearheading our Institute of Regulatory Law and Economics (IRLE) program and hosting numerous events. Pierre de Vries has set a high bar for intellectual engagement, culminating in his stellar work capturing our summit on interchannel interference—an often misunderstood aspect of spectrum policy. Jonathan Sallet has helped in innumerable ways, developing ideas for events, moderating panels, and making the case for innovation clusters, which is a topic I know we will explore in future SFC conferences. Tom Lookabaugh played a key role in a series of roundtables which produced a valuable report on Higher Education and Entrepreneurship in Colorado. Bryan Tramont continues to devote himself to our success, raising donations for the Hatfield Scholars and Research Fund and volunteering to teach every summer. Mark Cooper is a guiding light, whose passion and perspective animate many of our important conferences and summits, including our recent one on Smart Grid. Gigi Sohn is a terrific booster and partner, making possible our FCC Reform effort launched early in 2009. Dick Green, who recently retired from CableLabs, is a huge asset to our research team and was recently a panelist at our October conference. Finally, we announced our newest Fellow, Preston Padden, who won’t officially join us until 2011, but whose wit and wisdom have long been a part of our Digital Broadband Migration conferences.

I very much appreciate all of the support that so many have provided to both the program and me as I step into Phil’s shoes as Executive Director. I welcome and encourage all of those within our community to pass along their suggestions and interest in being more involved.

Cheers,

Dale N. Hatfield

Dale N. Hatfield
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Silicon Flatirons would like to thank Brad Feld for a generous contribution to underwrite the Roundtable Series on Entrepreneurship, Innovation, and Public Policy.

**Roundtables**

- **Open Standards, Open Innovation, and the Rollout of IMS**
  - February 6, 2009 in Boulder, CO
- **Patents, Standards, and Innovation: How Should Standard Setting Bodies View Patent Rights?**
  - March 20, 2009 in Boulder, CO
- **The End of Scarcity, Open Architecture, and The Future of Broadband Competition Policy**
  - May 5, 2009 in Washington D.C.
- **Transparency Works Both Ways: How Government 3.0 Technologies Can Reshape Democracy**
  - June 5, 2009 in Boulder, CO
- **Entrepreneurship and Higher Education**
  - June 24, 2009 in Denver, CO
- **Innovation and Alternative Energy with Special Guest Ted Turner**
  - November 13, 2009 in Boulder, CO
- **Google, ISPs, and Other Online Intermediaries: Power, Responsibility, and Regulation**
  - November 19, 2009 in Denver, CO

**Conferences**

- **Putting the Entrepreneurial Ecosystem in Perspective**
  - April 16, 2009 in Boulder, CO
- **Telecommunications Regulation in Comparative Perspective**
  - September 9, 2009 in Boulder, CO
- **The Rise of Broadband Video and the Future of Digital Media**
  - October 12, 2009 in Denver, CO
- **Evaluating Internet Privacy Law**
  - December 4, 2009 in Boulder, CO

**Antitrust Law for the New Administration**
- January 26, 2009 in Boulder, CO
- **Antitrust Speakers:**
  - Jon Leibowitz, Commissioner, Federal Trade Commission

**The Digital Broadband Migration: Imagining the Internet’s Future**
- February 8-9, 2009 in Boulder, CO
- **Keynote Speakers:**
  - William Kovacic, Chairman, Federal Trade Commission; Richard Lynch, CTO, Verizon Communications; Irwin Jacobs, Founder and Chairman of the Board, Qualcomm

**Colorado Broadband Technical Conference**
- April 3, 2009 in Denver, CO

**Evaluating Software Patents**
- March 19, 2009 in Boulder, CO

**Reforming Internet Privacy Law**
- December 4, 2009 in Boulder, CO

A full list of conference agendas and panelists can be found on our website.
The Entrepreneurs Unplugged Series provides aspiring entrepreneurs with examples of different career paths that have led to successful entrepreneurial ventures. Moreover, each program offers an opportunity for students, faculty, and community members to establish meaningful networks, thereby helping to galvanize entrepreneurship at the University and in the community. Silicon Flatirons would like to thank Jason Mendelson for a generous contribution to underwrite this series.

Sue Kunz, Founder, Solidware Technologies, Inc.  
February 18, 2009

Andrew McFarlane, Chairman and CPO, Buzzwire  
March 18, 2009

Glenn Jones, Founder and Former CEO, Jones Intercable  
April 15, 2009

Sam Zell, Co-Founder and Chairman of Equity Group Investments  
April 22, 2009

Niel Robertson, Founder and CTO, Service Metrics  
September 28, 2009

David Cohen, Executive Director, TechStars  
October 19, 2009

Steve Halstedt, Co-Founder, Centennial Ventures  
November 2, 2009

Nir Barkat, Mayor, City of Jerusalem  
November 4, 2009

Ted Turner, Chairman, Turner Enterprises, Inc.  
November 13, 2009

Tim Enwall, President and Chief Operating Officer, Tendril  
December 7, 2009

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Sonal Lamba Malhotra received the 2009 Dale Hatfield Scholars and Research Award and had the opportunity to work for the Federal Communications Commission (FCC) in their Wireless Bureau in the Spectrum and Competition Policy Division in Washington, D.C. Sonal was a part of some very exhilarating projects during the course of the summer. While there, the SCPD was drafting the Notice of Proposed Rule Making (NPRM) for a major issue. Sonal helped in drafting and editing the NPRM. Additionally, she also analyzed and researched the competition in the wireless market and prepared a report, part of which was included in the proposed NPRM. Furthermore, she attended Senate hearings on the Consumer Wireless Experience and presented a report to the Wireless Bureau.

Sonal also had the opportunity to work on the proceeding for the National Broadband Plan, which is currently the top priority for the Commission and attended various training programs organized for interns, which included topics like the National Telcom Act of 1996, Intercarrier Compensation, Economic Regulation, and the National Broadband Plan. These training programs provided in-depth knowledge of some of the Telecom policies and also gave Sonal the opportunity to interact with FCC employees directly who were involved in drafting these policies. Sonal offers her sincerest thanks to all the generous donors of the Dale Hatfield Scholars and Research Program for making this opportunity possible.

Each year, Silicon Flatirons accepts submissions of papers written about a topic involving law and technology in order to promote and encourage among students the continued pursuit of the research, planning, organization, writing, and editing of scholarly papers in this field. This year’s papers were read and judged by a panel of attorneys at Faegre & Benson, the sponsor of this contest.

The 2009 Writing Competition Winner is Per Larsen, J.D Candidate 2010. Larsen wrote a paper entitled, “Text Message Price Gouging: A Perfect Storm of Tacit Collusion,” which analyzes text message pricing to show how companies have been able to charge consumers unfair rates despite the Second Price Rule. The 2009 Writing Competition Honorable Mentions are Bridget Landers, Associate Clinical Professor Brad Bernthal, during the CU TLPC, led by Quinn to help it open an investigatory docket concerning consumer privacy without needlessly inhibiting innovation and market development. He presented his work to the Colorado Public Utilities Commission in a series of ex parte meetings. The Commission invited Quinn to help it open an investigatory docket concerning potential implication of smart grid development and current data regulations (High Profile Docket No. 09-1-939). Quinn’s analysis provided the framework for Colorado’s investigation, which is the first jurisdiction to comprehensively examine the issue, and may well produce the first set of rules to explicitly outline smart grid data collection and dissemination practices. Quinn’s efforts attracted national media attention, including coverage at MSNBC.com and in Electric Power Daily. He is also an active participant in California’s consideration of these issues. Quinn’s work can be downloaded at: http://sosen.com/author/1259693.

The United States Telecommunications Training Institute (USTTI), brought twenty-one telecommunications regulators and executives from around the world to Boulder for the course. Participants came from Bangladesh, Bermuda, Ethiopia, Ghana, Kenya, Malawi, Mongolia, Nepal, Nigeria, Peru, Suriname, Tanzania, Uganda, and Zambia. In addition to the USTTI participants, eleven University of Colorado students from the Interdisciplinary Telecommunications Program, Aerospace, and Engineering participated in the course.

The course featured lectures by CU faculty, as well as by outside experts. It began with a technological overview by Dale Hatfield, and Chris Cadwell discussed innovation, marketing, and business strategy in high technology; Melinda Cain talked about cooperation in the midst of cultural differences; Bob Kois gave an introduction to project management strategies; Kai Larsen talked about managing a privacy breach; Paul Ohm gave legal and technical perspectives on data privacy and security; and Scott Savage discussed the economics of telecommunications. The ATLAS Institute hosted a lunch for all of the students where Revi Sterling and Robyn Sandekian gave an overview of CU’s development efforts.

Outside experts were also extremely generous with their time. Bryan特朗, a senior fellow at SFC, partner at Wilkinson Barker Knauer and former Chief of Staff at the FCC, gave an overview of the emerging regulatory landscape.特朗 also led a discussion with Jeffrey Cohen, Senior Legal Counsel for the FCC’s Public Safety and Homeland Security Bureau. Richard Green, a senior fellow at SFC, and former president and CEO of CableLabs, gave a tour of the CableLabs facilities and spoke about project management and standards development. Jeff Battin, a consultant with Perficient, spoke about team building and strategies for effective collaboration. Bill Emstrom, a successful entrepreneur, discussed managing in times of rapid change. The course concluded with a Keynote Address by Phil Weiser, Founder of the Silicon Flatirons Center and Deputy Assistant Attorney General, Antitrust Division.

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The Promise and Limits of Social Entrepreneurship, January 7, 2009
Rapporteur: Jill Rennert

The Social, Ethical, and Legal Implications of Social Networking, January 22, 2009
Rapporteur: John Bergmayer

Open Standards, Open Innovation, and the Rollout of IMS, May 5, 2009
Rapporteur: Christopher Achatz

The End of Scarcity, Open Architecture, and the Future of Broadband Competition Policy, June 2009
Rapporteurs: Robert Atkinson and Phil Weiser

Government 3.0, August 2009
Rapporteur: Therese Kerfoot

Higher Education & Entrepreneurship in Colorado, November 4, 2009
Rapporteur: Micah Schwab

Radio Regulation: Defining Inter-channel Operating Rules, December 2, 2009
Rapporteur: Pierre de Vries

Full reports can be found on our website.
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Phil Weiser
Founder, Silicon Flatirons Center
Professor of Law, University of Colorado (on leave)
Deputy Assistant Attorney General, Antitrust Division

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A special thank you to Silicon Flatirons 2009 supporters who helped make this year a tremendous success.

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A Center for Law, Technology, and Entrepreneurship at the University of Colorado