

Telecommunications Policy

Entrepreneurship

Intellectual Property

# Silicon Flatirons

A Center for Law, Technology, and Entrepreneurship at the University of Colorado



2010 Annual Report

## Letter from the Executive Director

The Silicon Flatirons Center (SFC) began 2010 with a celebration of our tenth anniversary in connection with our annual Digital Broadband Migration Conference. The 2010 conference examined the internet’s ecosystem and brought together a number of knowledgeable and thoughtful leaders from government, academia, and industry. With tremendous support from our sponsors, fellows, board members, and staff, Silicon Flatirons continued to grow during 2010 and we even took on new frontiers.

Last March, SFC continued its support for FCC reform with a conference in Washington DC entitled, “An FCC for the Internet Age: Reform and Standard-Setting”. Our Adjunct Fellow and partner Gigi Sohn was terrific in leading that effort. Following on the heels of that conference, SFC embarked upon a new initiative in exploring the role of Information and Communication Technologies (ICTs) for improving the lives and increasing the independence of people with disabilities. In conjunction with the FCC, we held an event that focused on “The National Broadband Plan and Accessibility for People with Disabilities”. We continued this initiative in October when, in partnership with the Coleman Institute for Cognitive Disabilities, we held an event entitled, “Implications of Cloud Computing for People with Cognitive Disabilities”.

Building on our three principal initiatives- telecommunications, intellectual property/privacy, and entrepreneurship- we held events focused on “Wireless Broadband: Markets, Models and Spectrum” and “From Broadcast to Video-Anywhere” here in Boulder. Then in November we headed back to DC, where our Adjunct Fellow, Pierre de Vries, spearheaded an event on “The Unfinished Radio Revolution: New Approaches to Handling Wireless Interference”. Paul Ohm and Brad Bernthal have made great strides in our efforts in intellectual property/privacy and entrepreneurship respectively. During the year, for example, Paul held two notable events. The first was entitled, “Privacy and the Press: Scoops, Secrets, and Ethics in the New Media Landscape” and papers from that conference will be published in the next Journal on Telecommunications and High Technology Law. The second event was a well attended conference on “Patents and Free and Open Source Software”. Brad’s efforts in the entrepreneurship area have resulted in our being recognized as a catalyst in Colorado for start-up community professionals as well as for students across the University of Colorado Boulder campus. It has received coverage in various sources ranging from the New York Times to FOX Business News. In addition to holding over 30 events under this initiative, Brad was also responsible for our annual Mile High Tech Entrepreneurship Conference on the “The Role of Place: Entrepreneurial Immigration, Iteration and Innovation” last March.

In terms of our Fellows, we were very pleased to welcome Preston Padden as a new Senior Fellow. Not only is Preston helping us forge our activity in the disabilities area and contributing to the success of various conferences, he is teaching two courses on campus: Telecom Law and the Future of Video. We also welcomed two bright, motivated Research Fellows in 2010, Kaleb Sieh and Elizabeth Hartman. They have helped tremendously with both our telecom and entrepreneurship initiatives. Ray Gifford has continued to lead our Institute for Regulatory Law and Economics (IRLE) program, organized our technology advisory group workshop which led to the founding of the Broadband Internet Technical Advisory Group (BITAG), and acted as the master of ceremony at our 10th anniversary celebration. Jonathan Sallet and Gigi Sohn organized an engaging discussion on the topic of “The Future of Digital Music Licensing” at a roundtable event in DC last fall. Bryan Tramont continued to play a leadership role in raising donations for the Hatfield Scholars and Research Fund in addition to co-teaching a popular spectrum management course over the summer. Tom Lookabaugh played a key role in organizing our video programming conference last October and Mark Cooper continues to be a captivating guest speaker in both classes and conferences. Finally, Dick Green has been a huge asset to our executive board and also co-taught “the Future of Video” course with Preston and me last fall.

While more details are contained in the balance of this annual report, I want to reiterate that none of this could have been accomplished without the tremendous support from our sponsors, fellows, board members, and staff. I welcome and encourage all of those within our community to pass along their suggestions and interest in being more involved.



Cheers,

Dale N. Hatfield

### Mission

Elevating the Debate on Technology Policy.....4-5

Catalyzing Entrepreneurship in the Colorado Technology Community.....6-7

Inspiring Student Interest in Technology Law.....8-9

### Output

Academic and Research.....10

2010 Calendar of Events.....11

### People

Affiliated Faculty and Fellows.....12-13

Silicon Flatirons Advisory Board.....14

Supporters.....15

This year marked the 10th anniversary of Silicon Flatirons. Over the last ten years Silicon Flatirons has continued its mission of elevating the debate on technology policy issues. In 2010, Silicon Flatirons held eleven conferences and eight roundtables, summits and workshops with a number of thoughtful leaders from government, academia, and industry who debated technology policy issues now being addressed in Washington, D.C.

*"At Silicon Flatirons conferences, I value hearing industry experts discuss the issues of today and of the future and the opportunity to interact with professionals shaping telecom policy."*

-Attorney, Patton Boggs LLP

## Conferences

### **The Digital Broadband Migration: Examining the Internet's Ecosystem**

January 31-February 1, 2010  
in Boulder, CO

**Keynote Speakers:** Meredith Attwell Baker, Commissioner, Federal Communications Commission

**Larisa Herda**, Chairman, CEO & President, tw telecom inc.

**Michael Powell**, Former Chairman, FCC

**Larry Strickling**, Assistant Secretary for Communications and Information, NTIA

**Phil Weiser**, Senior Advisor for Technology and Innovation, National Economic Council

### **An FCC for the Internet Age: Reform and Standard-Setting**

March 5, 2010 in Washington, D.C.

### **The National Broadband Plan and Accessibility for People with Disabilities**

March 10, 2010 in Washington, D.C.

**Keynote Speakers:** Kareem Dale, Special Assistant to the President, Disability Policy

**Julius Genachowski**, Chairman, Federal Communications Commission

### **Mile High Tech Entrepreneurship Conference: The Role of Place: Entrepreneurial Immigration, Iteration and Innovation**

March 18, 2010 in Boulder, CO

### **Patents and Free and Open Source Software**

April 29, 2010 in Boulder, CO

**Keynote Speaker:** Pamela Samuelson, Professor of Law, University of California-Berkeley

### **The Future of Cable**

June 17, 2010 in Denver, CO

### **Wireless Broadband: Markets, Models and Spectrum**

September 8, 2010 in Boulder, CO

### **From Broadcast to Video-Anywhere**

October 4, 2010 in Denver, CO

**Keynote Speaker:** Michael Fries, President & Chief Executive Office, Liberty Global, Inc.

### **Implications of Cloud Computing for People with Cognitive Disabilities**

October 20, 2010 in Boulder, CO

### **The Unfinished Radio Revolution: New Approaches to Handling Wireless Interference**

November 12, 2010 in Washington, D.C.

**Keynote Speaker:** Dale Hatfield, Executive Director, Silicon Flatirons Center; Former Chief Engineer, Federal Communications Commission

### **Privacy and the Press: Scoops, Secrets, and Ethics in the New Media Landscape**

December 3, 2010 in Boulder, CO

**Keynote Speaker:** Jeffrey Rosen, Professor of Law, George Washington University Law School



Dale Hatfield, Meredith Attwell Baker, Brad Feld, Larissa Herda, Michael Powell, Lisa Tanzi, Phil Weiser



Larry Strickling



Michael Powell and Kathryn Brown

## Roundtables

The Silicon Flatirons Roundtable Series on Entrepreneurship, Innovation, and Public Policy is an important means of furthering Silicon Flatirons' goal of elevating the debate around technology policy issues. At these events a small group of experts from diverse backgrounds sit around one table considering multiple facets of controversial issues.

### **Public Safety: With Special Guest Jeff Cohen, Senior Legal Counsel to the Chief of the Public Safety and Homeland Security Bureau, FCC**

April 22, 2010 in Boulder, CO.

### **Cloud Computing and Disability Communities: How Can Cloud Computing Support a More Accessible Information Age and Society?**

July 30, 2010 in Boulder, CO

### **Law 2.0: Intelligent Architecture for Transactional Law**

August 13, 2010 in Boulder, CO

### **The Future of Digital Music Licenses**

September 24, 2010 in Washington, D.C.

### **The Intersection of Accessibility Enhancing Applications and Copyright and Privacy Concerns**

October 19, 2010 in Boulder, CO

## Workshops & Summits

### **Institutional Responses to Network Management Issues**

March 31, 2010 in Boulder, CO

### **Institute for Regulatory Law & Economics**

May 15-19, 2010 in Aspen, CO

### **State Regulatory Opportunities and Impediments to Smart Grid**

August 25, 2010 in Boulder, CO

## USTTI

### **Managing Effectively in the Changing Telecommunications Environment July 12-16, 2010**

Silicon Flatirons and the ATLAS Institute in partnership with The United States Telecommunications Training Institute (USTTI), brought 21 telecommunications regulators and executives from developing countries around the world to join University of Colorado students for a one week intensive course taught by Dale Hatfield and Jill Van Matre. Guest lecturers included: Ambassador Philip Verveer, U.S. Coordinator for International Communications & Information Policy; Dick Green, Former CEO, CableLabs; Bryan Tramont, Partner, Wilkinson Barker Knauer and Former Chief of Staff at the FCC; Paul Ohm, Law Professor, University of Colorado; Mark Cooper, Director of Research, Consumer Federation of America; and Preston Padden, Former Executive Vice President, The Walt Disney Company.

The Silicon Flatirons Center's Entrepreneurship Initiative ("E.I.") stitches together the fabric of the Front Range's software, Internet, and telecom entrepreneurship scene. Over the past three years - and especially the past 12 months - SFC's E.I. has emerged as a nerve center for entrepreneurs. The E.I. is a catalyst in Colorado for start-up community professionals as well as for students across the CU-Boulder campus. Over the past year Silicon Flatirons E.I. connected the resources of a major research university to the area's start up scene with the objective of promoting innovation.

Media coverage in 2010, ranging from the *New York Times* to *Fox Business News* to the *Denver Post*, underscored that Boulder rates among the nation's best places to start a business. This media exposure provides a national signal that SFC's E.I. offerings are making an impact in this scene and, moreover, that Colorado Law and CU Boulder are a go-to place for students interested in entrepreneurship.



## Entrepreneurs Unplugged

The Entrepreneurs Unplugged Series showcases the variety of individual career paths that can lead to successful ventures, providing aspiring entrepreneurs with role models and mentors as they pursue their own ideas. Each program offers an opportunity for students, faculty, and community members to establish meaningful networks, thereby helping to galvanize entrepreneurship at the University and in the community.

**Ryan Martens**, Founder & CTO and **Tim Miller**, CEO,  
*Rally Software*  
January 25, 2010

**Krista Marks**, CEO & Co-Founder,  
*Kerpoof*  
February 22, 2010

**Tyler Tysdal**, Managing Director,  
*Mantucket Capital*  
March 15, 2010

**Howard Diamond**, CEO, *Diamond Consulting Inc.*  
April 19, 2010

**Executives Leading the Front Range's Resurgence of Telecom and Internet Infrastructure**  
June 22, 2010

**Andre Durand**, Chairman & CEO, *Piing Identity*  
September 20, 2010

**Greg Maffei**, President & CEO and **Michael Zeisser**, Senior Vice President,  
*Liberty Media*  
October 11, 2010

**Nathan Seidle**, CEO, *SparkFun Inc.*  
November 15, 2010

## Tech Law & Policy Clinic

The Samuelson-Glushko Technology Law & Policy Clinic (TLPC), led by Professor Brad Bernthal, provides students an opportunity to get involved in technology, law and regulation. Clinic students tackle projects which impact policy and, thanks to support from Patton Boggs LLP, visit policy makers in Washington DC.

An illustrative project from 2010 promoted constitutional protections associated with e-mail communications. Student attorneys Devin Loojen and Nicole Friess, supported by Professor Paul Ohm, filed amici briefs in two important cases. In *City of Ontario v. Quon*, the Supreme Court of the US considered the scope of constitutionally-based privacy rights for government employees that use employer-provided communications equipment. The TLPC assisted with an amicus brief which promoted the right of privacy for government employees using employer-provided equipment. In *Rehberg v. Paulk*, a three-judge panel for the Eleventh Circuit made a decision that e-mail communications were not entitled to the protections of the Fourth Amendment. An amicus brief was written to the Eleventh Circuit, discussing the importance of digital communications in modern society, and urging rehearing of the decision.

## Entrepreneurship Sponsors

### EXECUTIVES

ATLAS Institute  
Brad Feld  
Jason Mendelson

### SPONSORS

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Holme Roberts & Owen LLP  
Nancy Pierce  
Steve Halstedt

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Berg Hill Greenleaf & Ruscitti LLP	Keith Mountain
Bill Mooz	Mike Boucher
Crispin Porter + Bogusky	Pete Sheinbaum
Dale Hatfield	Rally Software Development
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Everlater	Tyler Tysdal
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Lonnie Reisberg	

## Entrepreneurial Law Clinic

Colorado Law's Entrepreneurial Law Clinic (ELC), led by Associate Clinical Professor Brad Bernthal, provides law students with unique, practical experience in transactional law while offering valuable legal services without charge to local businesses that lack access to venture capital or angel investor resources. By assisting entrepreneurs when they need help the most, the ELC provides Colorado Law students hands-on opportunities to make a difference in the community. The Clinic assisted over 25 clients in 2010, including start up companies founded by graduate students and local entrepreneurs. The Clinic also provided community outreach presentations on legal topics for micro-business entrepreneurs, especially women starting businesses with limited resources in Denver. The summer ELC was led by Cooley LLP attorney Mike Platt and focused on assistance to companies admitted to Boulder's prestigious TechStars program.



## Crash Courses

**How to Build a Company**  
*With Jason Mendelson,*  
Managing Director, Foundry Group  
January 13, 2010

**Intellectual Property for Entrepreneurs**  
*With Jason Haislmaier,*  
Partner, Holme, Roberts & Owen  
February 3, 2010

## CU New Venture Challenge

Now in its third year, the CU New Venture Challenge is an entrepreneurial launchpad for CU-Boulder. The NVC, a campus-wide business plan competition, provides students with hands-on experience in developing a successful business plan. Through a series of workshops and team-building events, as well as by working with mentors from the community, students gain awareness of the entrepreneurial process, furthering our goal of helping to foster viable start-ups and nurture the creative spirit of entrepreneurship within the university and surrounding community. The New Venture Challenge also provides one of CU's best examples of cross campus collaboration. It is supported by several academic centers and departments on campus in addition to Silicon Flatirons, including the Deming Center for Entrepreneurship, the E-Ship Program at the College of Engineering, ATLAS, ITP and TTO, making it a truly cross-campus initiative.

## Tech Meetups

Every month, New Tech Meetups hosted by Boulder-based entrepreneur Robert Reich attract over 275 people to the CU Law School to see emerging businesses demonstrate their latest technology. With more than 6,000 members and counting, these events serve as a nerve center for area start-ups, attorneys, business professionals, investors, and others in the Front Range entrepreneurial community.

## Dale Hatfield Scholars & Research Program

### Summer Internship at the Federal Communications Commission By: Eric Schmidt

In 2010, Silicon Flatirons hosted five mentoring events to inspire student interest in technology law on such topics as, "Women in Technology Law", "Technology Law and Working in Government", and "Exploring a Career in Transactional Law". In addition, Silicon Flatirons received superb research assistance from Colorado Law students. Silicon Flatirons would like to thank the following students for all their help in 2010: Eric Schmidt, Madelaine Maior, Janna Fischer, Matt Montgomery, Dave Mangum, Vineet Gupta, Meg Ambrose, and Mark Wiranowski.

The summer of 2010 was a landmark time at the Federal Communications Commission, and the Hatfield Scholars program allowed me to experience this history firsthand as an intern for FCC Chairman Julius Genachowski. Thanks to the program's generous support, I spent the summer in Washington, D.C. Perhaps more importantly, Dale's well-deserved reputation as a voice of reason and civility in an increasingly politicized world afforded me numerous opportunities to interact with – and learn from – national leaders in the telecommunications and regulatory fields.

At University of Colorado Law School, I have been fortunate to study telecommunications law under outstanding professors and distinguished guests at Silicon Flatirons Center conferences. Still, I wondered if I would be prepared to work in the federal government alongside graduates of elite law schools and prominent policymakers who had helped shape the very laws I spent the past year studying. Luckily, I found myself with a solid foundation of skills for the job, and I believe that speaks extremely well for Silicon Flatirons and Colorado Law's interdisciplinary approach to telecommunications. The Hatfield Scholars program has been a tremendous benefit to my education and career, and I cannot thank enough the donors who have made it possible.

*Eric's full report is available at [silicon-flatirons.org](http://silicon-flatirons.org).*

***"Silicon Flatirons provides students with a unique combination of academic research and real-world experience from distinguished practitioners. I have been fortunate to study influential legal scholarship while making valuable contacts in the technology and telecommunications fields."***

-Eric Schmidt, Colorado Law Class of 2011

***"I really enjoy the opportunity to speak with students during the networking breaks and receptions at Silicon Flatirons conferences."***

-Attorney, Google Inc.

### 2010 Benefactors

#### PLATINUM

Wilson Electronics

#### GOLD

AT&T	The Lookabaugh-Cadwell
Comcast	Family Foundation
Crown Castle International	The Walt Disney Company
CTIA- The Wireless Association	Time Warner
Google	Time Warner Cable
National Cable & Telecommunications Association (NCTA)	T-Mobile USA, Inc.
	USTelecom Association
	Verizon

#### SILVER

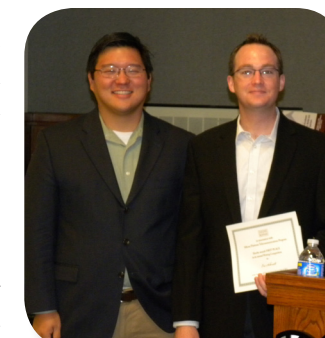
CableLabs	National Association of Broadcasters
Goldberg, Godles, Wiener & Wright	Telecommunications Industry Assoc.
Hogan Lovells	Wilkinson Barker Knauer, LLP
US LLP	
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#### BRONZE

Baseline Telecom	NBC Universal
Cisco	NENA
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Greenwood Telecommunications Consultants LLC	Shared Spectrum Company
James Casserly	Sprint
K&L Gates	Tim Wirth
Mobile Future	Wiley Rein LLP
	WilmerHale

## Writing Competition

We are pleased to announce that the winner of this year's Writing Competition is Eric Schmidt, J.D. Candidate 2011. Schmidt's paper, "Hot News Misappropriation in the Internet Age", will be published in the next Journal on Telecommunications and High Technology Law issue. To subscribe to the Journal send an email to [jthtl@colorado.edu](mailto:jthtl@colorado.edu).



Paul Ohm and Eric Schmidt

Each year, Silicon Flatirons accepts submissions of papers written about a topic involving law and technology in order to promote and encourage among students the continued pursuit of the research, the planning, the organization, the writing, and the editing of scholarly papers in this field. This year's papers were read and judged by a panel of attorneys at Faegre & Benson, the sponsor of this contest. The winner receives a check for \$500 and an opportunity for publication in a future issue of the Journal on Telecommunications and High Technology Law published by CU Law.

## JTHTL

The Journal on Telecommunications and High Technology Law (JTHTL) in 2010 continued to contribute to the debate over communications and Internet policy while expanding its involvement in the field of information privacy. The student-run journal's staff and editorial board worked hard to maintain JTHTL's reputation in the field and increase its influence among academics and policymakers.

In February, the annual Silicon Flatirons Digital Broadband Migration symposium sparked lively discussions about the "Internet ecosystem" and allowed speakers to present papers for the next volume of JTHTL. Issue 9.1, published in winter 2011, featured groundbreaking scholarship by conference authors Phil Weiser, Mark Cooper, Ellen Goodman, Mark Lemley, Pierre de Vries, Michael Froomkin, Frank Pasquale, and Lawrence Strickling.

Led by Professor Paul Ohm, Silicon Flatirons and JTHTL in December 2010 hosted a conference titled "Privacy and the Press" examining how social networks and electronic media are changing the traditional concept of private information. As part of its increasing focus on privacy scholarship, JTHTL will publish six papers from this conference in the spring 2011 issue. The journal's editors and faculty hope the privacy conference will become an annual tradition positioning JTHTL as a leader in an important and growing field of high technology law.

### 2010 Board of Editors

Editor-in-Chief <i>Eric Schmidt</i>	Associate Production Editor <i>Jake Adkins</i>	Articles Editors <i>Shirin Chahal</i> <i>Angela Morrison</i> <i>Meredith Simmons</i>
Managing Editor <i>Alison Jensen</i>	Executive Articles Editor <i>Jennifer McDonald</i>	Student Note Editors <i>Desta Asfaw</i> <i>Kazuyo Morita</i> <i>Rebecca Siska-Salkin</i> <i>Angela Wade</i>
Executive Editor <i>Catherine Holtgreve</i>	Executive Student Note Editor <i>Kimberly West</i>	
Lead Production Editor <i>Therese Kerfoot</i>	Resource Editor <i>Christian Alexander</i>	

## LLM Program

In 2010, Silicon Flatirons and Colorado Law welcomed the inaugural classes of the newly launched LLM in Entrepreneurial Law and LLM in Information Technology & Intellectual Property Law. These two programs leverage the strength of Silicon Flatirons in these substantive areas. They are led by Silicon Flatirons faculty Professor Brad Bernthal, who directs the Entrepreneurial Law LLM, and Professor Paul Ohm who directs the IT & IP LLM.

The LLM in Entrepreneurial Law is one of the only LLM programs of its kind nationwide and provides the expertise needed to serve emerging companies as both outside and in-house counsel. It has already received national media attention in the *The Wall Street Journal Law Blog* and *The National Law Journal*. The program focuses on critical aspects of transactional practice such as intellectual property, securities, deals, and general corporate law. Rigorous academics are combined with experiential learning opportunities through the Entrepreneurial Law Clinic and substantial legal research and scholarship.

The LLM in IT & IP Law provides graduates a competitive advantage as technology and intellectual property attorneys who are legitimate scholars in their fields and have a superior understanding of their clients' needs. The program provides the full range of transactional practice areas such as copyright, patent, trademark, telecommunications, information privacy, and computer law. LLM students will produce a significant work of scholarship and connect with future clients through the Technology Law & Policy Clinic.



## Faculty Publications

**Dale Hatfield:** *The Challenge of Increasing Broadband Capacity*, Federal Communications Law Journal, Vol. 63, No. 1 (2010)

Hearing on a Bipartisan Staff Discussion Draft of the Public Safety Broadband Act of 2010, and H.R. 4829, the Next Generation 911 Preservation Act of 2010

**Paul Ohm:** *Broken Promises of Privacy: Responding to the Surprising Failure of Anonymization*, 57 UCLA Law Review

*The Argument Against Technology-Neutral Surveillance Laws*, 88 Tex. L. Rev. 1685 (Symposium: Law at the Intersection of National Security, Privacy, and Technology)

*Probably Probable Cause: The Diminishing Importance of Justification Standards*, 94 Minn. L. Rev. 1514 (Symposium: Cyberspace & the Law: Privacy, Property, and Crime in the Virtual Frontier).

**Phil Weiser:** *Towards an International Dialogue on the Institutional Side of Antitrust*, 66 NYU Annual Survey of American Law

*What Carrier Doesn't Address*, 61 Ala. L. Rev. 571 (Review: Innovation for the 21st Century: Harnessing the Power of Intellectual Property and Antitrust Law)

*Beyond Fair Use*, (with Gideon Parchomovsky), 96 Cornell L. Rev. 91

*The Jury and Democracy: How Jury Deliberation Promotes Civic Engagement and Political Participation* (with Gastil, Deess, and Simmons) (Oxford University Press 2010)



Jud Cary, James Assey, Paul Liao, Brad Bernthal

## Silicon Flatirons Reports

***Institutional Responses to Network Management Issues***

March 31, 2010

Rapporteur: Kaleb Sieh

***Cloud Computing and Disability Communities: How Can Cloud Computing Support a More Accessible Information Age and Society***

July 30, 2010

Rapporteur: Jeffrey Hoehl & Kaleb Sieh

***Law 2.0: Intelligent Architecture for Transactional Law***

August 13, 2010

Rapporteur: Kaleb Sieh

***State Regulatory Opportunities and Impediments to Smart Grid***

August 25, 2010

Rapporteurs: Elizabeth Hartman & Kaleb Sieh

***The Three Ps: A Resulting Energy Approach to Radio Operating Rights***

November 12, 2010

Rapporteurs: Pierre de Vries & Kaleb Sieh

*Full reports can be found at [silicon-flatirons.org](http://silicon-flatirons.org).*



Mark Lemley, Howard Shelanski, Dale Hatfield, Phil Weiser

### January 2010

*Crash Course:* How to Build a Company

*Entrepreneurs Unplugged:* Ryan Martens & Tim Miller

*Student Event:* Technology Law and Working in Government

*New Tech Meetup*

### February 2010

*Conference:* Digital Broadband Migration: Examining the Internet's Ecosystem

*Crash Course:* Intellectual Property for Entrepreneurs

*Entrepreneurs Unplugged:* Krista Marks

*New Tech Meetup*

### March 2010

*Conference:* An FCC for the Internet Age: Reform and Standard-Setting

*Conference:* The National Broadband Plan and Accessibility for People with Disabilities

*CU New Venture Challenge:* Mentor Reception

*CU New Venture Challenge:* Finals

*Entrepreneurs Unplugged:* Tyler Tysdal

*Conference:* The Role of Place: Entrepreneurial Immigration, Iteration and Innovation

*Student Event:* What I Wish I Knew in Law School

*Workshop:* Institutional Responses to Network Management Issues

*New Tech Meetup*

### April 2010

*Workshop:* Law.Gov, Putting the Law Online

*Entrepreneurs Unplugged:* Howard Diamond

*Roundtable:* Public Safety

*Conference:* Patents and Free and Open Source Software

*New Tech Meetup*

### May 2010

*Workshop:* Institute for Regulatory Law & Economics

*New Tech Meetup*

### June 2010

*Workshop:* Entrepreneurial Workshop with Bill Joos

*Conference:* The Future of Cable

*Entrepreneurs Unplugged:* Telecom Executives Leading the Front Range

*New Tech Meetup*

### July 2010

*Roundtable:* Cloud Computing and Disability Communities: How Can Cloud Computing Support a More Accessible Information Age and Society?

USSTI: Managing Effectively in the Changing Telecommunications Environment

*New Tech Meetup*

### August 2010

*Roundtable:* Law 2.0: Intelligent Architecture for Transactional Law

*Summit:* State Regulatory Opportunities and Impediments to Smart Grid

*New Tech Meetup*

### September 2010

*Conference:* Wireless Broadband: Markets, Models and Spectrum

*Entrepreneurs Unplugged:* Andre Durand

*Roundtable:* The Future of Digital Music Licenses

Dale Hatfield Scholars and Research Program Honorary Reception

*New Tech Meetup*

### October 2010

*Conference:* From Broadcast (MULTICAST) to Video-Anywhere (UNICAST)

*Entrepreneurs Unplugged:* Greg Maffei & Michael Zeisser

*Workshop:* Internet Architecture and Innovation, A Talk with Barbara van Schewick

*Roundtable:* The Intersection of Accessibility Enhancing Applications and Copyright and Privacy Concerns

*Workshop:* Implications of Cloud Computing for People with Cognitive Disabilities

*Student Event:* Women and Technology Law

*CU New Venture Challenge:* Kick Off

*New Tech Meetup*

### November 2010

*CU New Venture Challenge:* Pitch Day

*Student Event:* Exploring a Career in Transactional Law

*Conference:* The Unfinished Radio Revolution: New Approaches to Handling Wireless Interference

*Entrepreneurs Unplugged:* Nathan Seidle

*New Tech Meetup*

### December 2010

*Conference:* Privacy and the Press: Scoops, Secrets, and Ethics in the New Media Landscape

*New Tech Meetup*

**John K. Bennett**

Director, *ATLAS Institute*  
Professor of Computer Science and Electrical and Computer Engineering, *University of Colorado*

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Interdisciplinary Telecommunications Program,  
*University of Colorado*

**William Boyd**

Associate Professor of Law, *University of Colorado*

**Tim Brown**

Professor and Director,  
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*University of Colorado*

**Mark Cooper**

Senior Adjunct Fellow, *Silicon Flatirons Center*  
Director of Research, *Consumer Federation of America*

**Victor Fleischer**

Associate Professor of Law, *University of Colorado*

**Raymond Gifford**

Senior Adjunct Fellow, *Silicon Flatirons Center*  
Partner, *Wilkinson Barker Knauer, LLP*  
Former Chairman,  
*Colorado Public Utilities Commission*

**Richard Green**

Senior Adjunct Fellow, *Silicon Flatirons Center*  
Former President & Chief Executive Officer, *CableLabs*

**Dirk Grunwald**

Professor of Computer Science,  
*University of Colorado*

**Elizabeth Hartman**

Research Fellow, *Silicon Flatirons Center*

**Dale Hatfield**

Executive Director, *Silicon Flatirons Center*  
Adjunct Professor, *University of Colorado*  
Former Chief Engineer,  
*Federal Communications Commission*

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Research Fellow, *Silicon Flatirons Center*

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*University of Colorado*

**Kai Larsen**

Associate Professor, Leeds School of Business,  
*University of Colorado*

**Stephen Lawrence**

Associate Professor, Leeds School of Business,  
*University of Colorado*

**Tom Lookabaugh**

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Chief Technology Officer, *Entropic Communications*

**Keith Maskus**

Professor of Economics, *University of Colorado*

**Scott Moss**

Associate Professor of Law, *University of Colorado*

**Diana Moss**

Vice President, *American Antitrust Institute*  
Adjunct Professor of Economics,  
*University of Colorado*

**Paul Ohm**

Associate Professor of Law, *University of Colorado*

**Preston Padden**

Senior Fellow, *Silicon Flatirons Center*  
Former Executive Vice President of Government Relations,  
*The Walt Disney Company*

**Scott Peppet**

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**Patrick S. Ryan**

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*University of Colorado*

**Jonathan Sallet**

Senior Adjunct Fellow, *Silicon Flatirons Center*  
Partner, *O'Melveny & Myers LLP*

**Lucinda Sanders**

Executive in Residence,  
Bell Labs Fellow, *Alliance for Technology, Learning, and Society*  
CEO,  
*National Center for Women & Information Technology*

**Scott Savage**

Assistant Professor of Economics,  
*University of Colorado*

**Andrew A. Schwartz**

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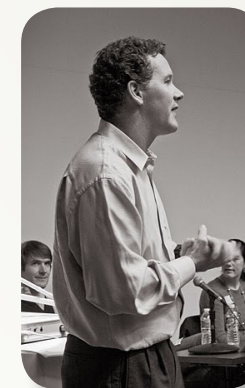
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**“Thank you to everyone at Silicon Flatirons for all the work you do to lift the level of dialogue in this industry. I am happy my company can be counted among the many supporters of your important work.”**

-Fernando Laguarda, Time Warner Cable

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